



EPMA had the opportunity to aid Halliburton in their search for a tool that could replace their aging project management system and provide them with a solution to match their newly adopted Lifecycle Management Methodology.

They needed to simplify their progress capture and resource time entry, reduce current month-end overhead, and integrate with their corporate SAP system.

To get these robust reporting capabilities, they solicited the services of EPMA to implement Microsoft Project Server.

THE KEY ISSUES

EPMA's client needed the ability to report on such a vast amount of data, their only option was an enterprise-class solution like Project Server.

The challenges with this situation found us training a large number of the company's team members across the world in a way that would validate both the departure from their costly former tool and our risky integration with their SAP backbone.

Challenges that the organization faced:

- Nine different divisions needed to agree on the approach that best served the organization.
- 2600+ resources could not be adequately trained to use the program.
- SAP's integration with Microsoft Project Server had to be completed without a hitch.

"The most difficult part was defining a strategy to get the SAP environment to tie into Project Server. However, after some requirements workshops, we managed to come up with an Action Plan."

- Anthony Zinkermann Vice President, EPMA

OUR SOLUTIONS

With the size of the organization, the representatives chosen for each division needed careful attention in order to manage the scope of the implementation, as well as feel their design input was taken into effect. To complete our implementation, we completed these 4 main tasks:



Project managers were trained by EPMA through onsite 3-day training courses spanning a period of several months in various international locations.



We directly engaged the stakeholders and subject matter experts. This allowed thorough planning, documentation, and scheduled reviews which cut down unwelcome project surprises.



Reporting requirements, training plans, and roll-out executions were brought to those same stakeholders, along with a blueprint for the overall integration design, courtesy our implementation team.



Finally, we configured a third party workflow tool that was then integrated by phases into the training materials, as well as into the custom reports and dashboards.

VALUE ADDED

"The team at EPMA was very knowledgeable about the product. Their suggestions were invaluable to the project and we found their staff very helpful throughout the process. We will certainly be recommending EPMA to our other departments."

- Project Server Functional Lead

EPMA's implementation of Microsoft Project Server allowed our client to abandon their archaic expensive tool for one capable of a number of custom dashboards and reports, all solidified by tailored training for current employees and subject-specific materials for future hires. With these resources in place, their organization is able to take advantage of:

Project Server + EPMA's Dev Team

- Visibility into planned reports, actual work hours, and project costs
- Lower month-end overhead
- Simplified progress capture and resource time entry
- Seamless schedule elements in SAP without need for dual time entry

EPMA's Tailored Training

- Fundamental comprehension of the tool for current and future staff
- Comprehensive on-demand training materials for internal education staff

"EPMA helped us to come up with a structured training curriculum that we could roll out to all of our Project Managers around the world. Their trainers were very flexible when fitting into our tight schedule; we were able to run 4 concurrent classes. The feedback from our Project Managers was very positive."

- EPM for Technology Project Manager